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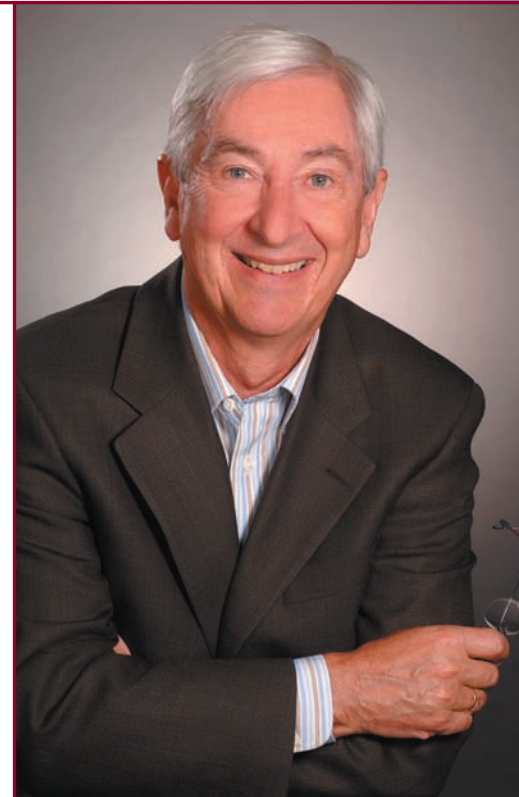
Our Firm

KEITH AMBACHTSHEER

After spending three years in the Canadian Forces, Keith became an investment analyst with *Sun Life Assurance Company*, advanced as a partner and research director at *Canavest House*, and became co-founder and partner of Pension Finance Associates. He has operated his own firm, *KPA Advisory Services* since 1985. He provides strategic advice on governance, finance, and investment matters to governments, industry associations, pension plan sponsors, foundations, and other institutional investors around the world.

Keith played a major role in founding the Rotman International Centre for Pension Management (ICPM). In April 2005, he was appointed the Director of ICPM and Adjunct Professor of Finance at The Rotman School of Management, University of Toronto. He is responsible for the management, administration and external representation of the Centre and also leads the charge for shaping and executing the Centre's research agenda and discussion forums.

His research and writing have won a number of awards, including most recently the James Vertin Award from the *CFA Institute* for his contributions "of enduring value" to investment theory and practice.



In 2007, he was honoured with the *Outstanding Industry Contribution Award* by *Investments and Pensions Europe Magazine* and in 2003 he was named *One of the 30 Most Influential People* by *Pensions and Investments Magazine* in the USA. His drive for research excellence has won him several notable awards including four Graham and Dodd Scrolls and two Roger Murray Awards.

His articles appear regularly in the *Financial Analysts Journal*, the *Journal of Portfolio Management*, and other professional journals. Keith has authored three critically acclaimed books, *Pension Funds and the Bottom Line*, (Dow Jones-Irwin, 1986), *Pension Fund Excellence – Creating Value for Stakeholders* (with Don Ezra, John Wiley & Sons, 1998), and, *Pension Revolution: A Solution to the Pension's Crisis* (Wiley & Sons, 2007). Keith issues *The Ambachtsheer Letter* on a monthly basis, which is subscribed to by a global list of corporate, public sector, investment, and consulting firm clients.

Keith's role in advancing research and providing strategic advice on governance, finance, and investment around the world is evidenced in his industry contributions. He speaks regularly on finance and investment topics at universities and corporate events, and is the co-founder of *CEM Benchmarking*, which monitors the organizational performance of 300 of the developed world's largest DB and DC pension funds. Keith sits on a number of organizational boards and is the past President of the Association of Canadian Pension Management (ACPM).

Keith earned his undergraduate degree in Commerce and Economics from the Royal Military College of Canada., M.A. in Economics from University of Western Ontario, and completed coursework for his PhD in Economics at McGill University.